

Follow-up Q&A from the GE Aerospace 2025 Annual Shareholders Meeting

The questions listed below were submitted by shareholders of GE Aerospace (General Electric Company or the Company) before or during the annual meeting held on May 6, 2025. We are providing answers to these questions to address topics that were not covered during the meeting, in accordance with the meeting's Rules of Conduct and Procedures ([Rules of Conduct](#)). Questions below are presented as submitted by shareholders, except for revisions to remove content for clarity, concision or in accordance with the Rules of Conduct and Procedures. Questions covering the same topic as a question addressed during the meeting or in the table below are not included.

Some of the answers below reference GE Aerospace's most recent Proxy Statement ([Proxy Statement](#)), Sustainability Report ([Sustainability Report](#)) and Quarterly Report on Form 10-Q for the quarter ended March 31, 2025 ([Quarterly Report](#)), which provide additional information.

No.	Questions from shareholders	Answers
1.	What are your views in terms of climate change? How are those views affected by current SEC views?	Please refer to the Environment sections of our Sustainability Report and our Task Force on Climate-related Financial Disclosures Report for more information on our sustainability framework, including priorities, opportunities and risks related to climate change.
2.	Why an even number of board members? What happens if a split decision on an issue? Shouldn't there be an odd number of members, either add or drop one.	Our Governance & Public Affairs Committee considers Board size on an ongoing basis and each year in connection with proposing the slate of directors for election by shareholders. The Committee considers the Board's annual self-evaluations, trends with peer companies and investor feedback, among other factors. Please refer to pages 13 and 14 of our Proxy Statement for more information about how the Board assesses its size and composition.
3.	Please explain Flight Deck model to illustrate better how it functions to contribute to everyday results	FLIGHT DECK, the Company's proprietary lean operating model, prioritizes safety, quality delivery and cost, in that order, and drives focused execution to bridge strategy to results. Our website includes a variety of stories about how we use FLIGHT DECK to keep our people and products safe; see geaerospace.com/company/safety-and-quality .

No.	Questions from shareholders	Answers
4.	Can you explain backlog in further detail? i.e. are these considered guaranteed future revenue, are they cancellable, does price fluctuate and if so how?	Backlog, or remaining performance obligation (RPO), is unfilled customer orders for products and product services (expected life of contract sales for product services) excluding any purchase order that provides the customer with the ability to cancel or terminate without incurring a substantive penalty. Please refer to Note 23 of our Quarterly Report for more information on RPO.