

- GE Aerospace first quarter 2024 performance Financial results & company highlights

— April 23, 2024



Caution concerning forward-looking statements:

This document contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see <u>www.geaerospace.com/investor-relations/important-forward-looking-statement-information</u> as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q. We do not undertake to update our forward-looking statements. This document also includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

Non-GAAP financial measures:

In this document, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our earnings release and the appendix of this presentation, prior earnings presentations and our current report on Form 8-K dated April 11, 2024, as applicable.

Amounts shown on subsequent pages may not add due to rounding. Except for reported 1Q 2024 financial information presented on page 4, 17 & 18 all key metrics presented herein represent preliminary unaudited supplemental consolidated financial information presented to reflect the separation of GE Vernova for the periods presented herein. Beginning in the second quarter of 2024, GE Aerospace will operate through two reportable segments: Commercial Engines and Services and Defense and Propulsion Technologies. This financial information is based on current estimates, which may be subject to change pending final GE Vernova separation adjustments, and is presented excluding the results of GE Vernova to provide investors with a relevant comparison for the Company's future results.

GE Aerospace's Investor Relations website at <u>www.geaerospace.com/investor-relations</u>, as well as GE Aerospace's LinkedIn and other social media accounts, contain a significant amount of information about GE Aerospace, including financial and other information for investors. GE Aerospace encourages investors to visit these websites from time to time, as information is updated, and new information is posted.



GE begins again as three industry leaders



Together, we're living our purpose to create a world where healthcare has no limits



We electrify and decarbonize the planet, and together, we have the energy to change the world



We invent the future of flight, lift people up and bring them home safely



Successful completion of multi-year transformation



GE consolidated: 1Q'24 snapshot

Including GE Aerospace and GE Vernova

	Results	Y/Y
Orders	\$20.1B	+14% ^{-a)}
Adjusted revenue*	\$15.2B	+10% ^{-a)}
Adjusted EPS*	\$0.82	\$0.55, Favorable y/y
Free cash flow*	\$0.9B	\$0.7B, Favorable y/y

Strong 1Q'24, largely driven by significant profit and FCF* growth at GE Aerospace



GE Aerospace: key messages

Full focus on aerospace & defense

Global leader in attractive propulsion, services, and systems sectors

Industry's largest and growing commercial propulsion fleet

Rotorcraft and combat engine provider of choice

1Q'24 performance

Solid start to the year with double-digit revenue, profit, and FCF* growth

Commercial Engines & Services profit improvement from services, with equipment revenue growth

Defense & Propulsion Technologies revenue growth and margin expansion

GE Aerospace: delivering our strategic priorities, with safety and quality first



GE Aerospace and Safran teams convened at GE Engine Services Malaysia to address 2024 LEAP engine test capacity, closing nearly all the 100 engine expected test gap. Implementing 14 actions, they reduced average test cell hours by >30% per engine and aim to achieve a 50%-plus improvement by year-end.



TODAY

Service & readiness

Delivering the ramp

Inventing next-gen flight technology



- FLIGHT DECK - ... one team, one operating model, one strategy, one culture



GE Aerospace: 1Q'24 performance On a standalone basis^{-a)}



1Q'24 revenue, profit, FCF* all up double-digits

* Non-GAAP Financial Measure (a – Amounts are unaudited & represent our current estimates; refer to page 1 (b – FCF* conversion: FCF* / adjusted net income*



Commercial Engines & Services (CES): environment



8





(a – Amounts are unaudited & represent our current estimates; refer to page 1

(b – Gives affect to post-GE Vernova separation eliminations and Corporate adjustments





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GE Aerospace: FY'24 total company guidance as of April 23, 2024 On a standalone basis^{-a)}

	2023	2024 guide (January)	2024 guide (April)
Adjusted revenue growth* Adjusted revenue*	+22% \$32.0B	LDD+	LDD+
Operating profit* Op profit margin*	\$5.6B 17.4%	\$6.0B-\$6.5B	\$6.2B-\$6.6B
Adjusted EPS*	\$2.95	NA	\$3.80-\$4.05
Free cash flow* FCF* conversion ^{-b)}	\$4.7B ~145%	>\$5B >100%	>\$5B >100%



GE Aerospace: set to soar



Customer preferred platforms



Highest operational reliability

Best performing products and services underwing, balanced across narrowbody, widebody, rotorcraft, combat and mobility platforms Most extensive installed base

Robust technologies and proven products ... continuous improvements prioritizing safety, quality, delivery, and cost – in that order

Unrivaled customer service and flight support creates customer intimacy, learning, and network flexibility across industry's largest fleets

Breakthrough innovation

Leading engineering inventing next-gen technology to decarbonize while driving efficiency, reliability, durability and capability





GE Aerospace's proprietary lean operating model to deliver exceptional value to customers and shareholders

Consistently growing profit and generating FCF*, compounding with capital deployment and return opportunities







- Appendix

- 15 2024 business guidance
- 16 2024 guidance items
- <u>17</u> <u>Renewable Energy segment results</u>
- <u>18</u> Power segment results
- <u>19</u> Orders and Revenue
- <u>20</u> <u>FCF</u>



GE Aerospace: FY'24 guidance as of April 23, 2024 On a standalone basis^{-a)}; \$ in billions



(a - Amounts are unaudited & represent our current estimates; refer to page 1

(b - Includes \$(0.4)B for intercompany profit eliminations

"Prior" refers to guidance issued January 2024 for adjusted revenue and total GE Aerospace, and guidance issued in March 2024 for segment operating profit and Corporate & Eliminations. "Current" is as of April 2024.



Other 2024 guidance items

Interest expense	Slightly below ~\$(1)B
Adjusted tax rate*	Low-twenties
Separation costs	Achieved ~\$2.5B pre-spin, expecting ~\$0.4B post-spin over next couple of yrs
Restructuring	Expecting ~\$0.2B to complete post-spin actions next couple of yrs, majority in '24
Non-op. benefit costs	Positive driven by lower amortization of historical losses & investment gains
GEHC stake/AER note as of March 31, 2024	~6.7% ownership GEHC / ~\$1B AerCap note
Insurance	Expecting net income improvement y/y investment results & improved claims



GE Vernova^{-a}): Renewable Energy (\$ in billions)



1Q'24 DYNAMICS

GE Vernova (NYSE: GEV) following its spin-off from GE on April 2, 2024 is now a standalone company that will release its financial results in connection with their earnings call on April 25, 2024.

* Non-GAAP Financial Measure

GE Vernova^{-a}): Power (\$ in billions)





1Q'24 DYNAMICS

GE Vernova (NYSE: GEV) following its spin-off from GE on April 2, 2024 is now a standalone company that will release its financial results in connection with their earnings call on April 25, 2024.

* Non-GAAP Financial Measure



Orders and Revenue - supplemental information GE Aerospace, on a standalone basis^{-a)}

(\$ in billions)

			ORD	ERS		
	Services Equipm		ment	Tot	al	
	1Q'24	y/y	1Q'24	y/y	1Q'24	y/y
Commercial Engines & Services	\$5.3	18%	\$3.0	78%	\$8.3	34%
Defense & Propulsion Technologies	\$1.3	3%	\$1.7	72%	\$3.0	34%
GE Aerospace	\$6.5	14%	\$4.5	79%	\$11.0	34%

			REVE	NUE		
	Services Equipment		ment	Tot	al	
	1Q'24	y/y	1Q'24	y/y	1Q'24	y/y
Commercial Engines & Services ^{-b)}	\$4.4	12%	\$1.7	31%	\$6.1	16%
Defense & Propulsion Technologies ^{-b)}	\$1.3	18%	\$1.0	18%	\$2.3	18%
GE Aerospace-b)	\$5.7	12%	\$2.4	23%	\$8.1 ^{-c)}	15% ^{-c)}

Order units were 963 in 1Q'24 vs 519 in 1Q'23 for commercial engines, 594 in 1Q'24 vs 281 in 1Q'23 for LEAP engines, and 159 in 1Q'24 vs 156 in 1Q'23 for Defense engines.

(a - Amounts are unaudited & represent our current estimates; refer to page 1

(b - Gives affect to post-GE Vernova separation eliminations and Corporate adjustments

(c – Adjusted revenues* (Total revenues less Insurance)



Free cash flow* performance

GE Aerospace, on a standalone basis a) (\$ in billions)

	<u>1Q'24</u>	<u>y/y</u>
Net earnings (loss) ^{-b)}	1.7	(5.0)
Depreciation & amortization	0.3	_
Operating working capital	0.3	0.5
AD&A	(0.1)	(0.2)
Other CFOA-c)	(0.3)	5.6
Gross CAPEX	(0.2)	—
FCF*	1.7	0.8

1Q'24 DYNAMICS

- FCF* primarily driven by strong adjusted earnings
- Working capital a source despite double-digit revenue growth
- Other CFOA: includes \$(0.1)B pay as you go pension

* Non-GAAP Financial Measure

(a – Amounts are unaudited & represent our current estimates; refer to page 1 (b – Aggregates the following: Net earnings (loss) and (earnings) loss from discontinued operations (c – Includes the following: (Gains) losses on sales of business interests, (Gains) losses on retained and sold ownership interests and other equity securities, principal pension plans (net), other post retirement benefit plans (net), income taxes (net) and all other operating; excludes separation cash expenditures and Corporate restructuring cash expenditures



- Non-GAAP reconciliations

- 22 Adjusted revenues
- 23 Operating profit & operating profit margin
- 24 Adjusted earnings and earnings per share (EPS)
- 25 Free cash flows (FCF)



Adjusted revenues

ADJUSTED REVENUES (NON-GAAP)

(In billions)	Q1'24	Q1'23	V%
Total revenues (GAAP)	\$ 16.1 \$	14.5	11 %
Less: Insurance revenues	0.9	0.8	
Adjusted revenues (Non-GAAP)	\$ 15.2 \$	13.7	11 %
Less: Renewable Energy revenues	3.0	2.8	
Less: Power revenues	4.1	3.8	
Less: Separation adjustments(a)	_	—	
GE Aerospace adjusted revenues (Non-GAAP)	\$ 8.1 \$	7.0	15 %

* Non-GAAP Financial Measure

(a) Adjustments reflect the retained allocation of certain Corporate balances, the reclassification of GE Vernova to discontinued operations assuming the GE Vernova separation, the gross-up of intercompany positions and other presentation changes. Amounts are unaudited and represent our current estimates.



Operating profit & operating profit margin

OPERATING PROFIT AND OPERATING PROFIT MARGIN (NON-GAAP)

(In billions)	Q1'24	Q1'23	V%
Total revenues (GAAP)	\$ 16.1 \$	14.5	11 %
Less: Insurance revenues	0.9	0.8	
Adjusted revenues (Non-GAAP)	\$ 15.2 \$	13.7	11 %
Total costs and expenses (GAAP)	\$ 15.3 \$	14.1	9 %
Less: Insurance cost and expenses	0.7	0.7	
Less: interest and other financial charges	0.3	0.3	
Less: non-operating benefit cost (income)	(0.4)	(0.4)	
Less: restructuring & other	0.2	0.2	
Less: separation costs	0.4	0.2	
Add: noncontrolling interests	—	—	
Add: EFS benefit from taxes	(0.1)	(0.1)	
Adjusted costs (Non-GAAP)	\$ 14.1 \$	13.0	8 %
Other income (loss) (GAAP)	\$ 1.1 \$	6.1	(82)%
Less: gains (losses) on retained and sold ownership interests and other equity securities	0.6	5.9	
Less: gains (losses) on purchases and sales of business interests & other	—	(0.1)	
Adjusted other income (loss) (Non-GAAP)	\$ 0.5 \$	0.2	F
Profit (loss) (GAAP)	\$ 1.9 \$	6.5	(71)%
Profit (loss) margin (GAAP)	11.6 %	44.8 %	(33.2) pts
Adjusted profit (loss) (Non-GAAP)	\$ 1.5 \$	0.9	76 %
Adjusted profit (loss) margin (Non-GAAP)	10.2 %	6.4 %	3.8 pts
Adjusted profit (loss) (Non-GAAP)	\$ 1.5 \$	0.9	76 %
Less: Renewable Energy profit (loss)	(0.2)	(0.4)	
Less: Power profit (loss)	0.2	0.1	
Less: Separation adjustments(a)	_		
GE Aerospace operating profit (loss) (Non-GAAP)	\$ 1.5 \$	1.2	24 %
GE Aerospace operating profit (loss) margin (Non-GAAP)	19.1 %	17.7 %	1.4 pts

* Non-GAAP Financial Measure

Fav = favorable y/y

(a) Adjustments reflect the retained allocation of certain Corporate balances, the reclassification of GE Vernova to discontinued operations assuming the GE Vernova separation, the gross-up of intercompany positions and other presentation changes. Amounts are unaudited and represent our current estimates.

We believe that adjusting profit to exclude the effects of items that are not closely associated with ongoing operations provides management and investors with a meaningful measure that increases the period-to-period comparability. Gains (losses) and restructuring and other items are impacted by the timing and magnitude of gains associated with dispositions, and the timing and magnitude of costs associated with restructuring and other activities.



Adjusted earnings (loss) and earnings (loss) per share

ADJUSTED EARNINGS (LOSS) (NON-GAAP)	Q1'24			Q1'23				
(In billions; per-share amounts in dollars)	Earr	nings	E	PS	Earn	nings		EPS
Earnings (loss) from continuing operations (GAAP)	\$	1.5	\$	1.38	\$	6.1	\$	5.56
Insurance earnings (loss) (pre-tax)		0.2		0.18		0.1		0.06
Tax effect on Insurance earnings (loss)				(0.04)				(0.01)
Less: Insurance earnings (loss) (net of tax)		0.2		0.14		0.1		0.05
Earnings (loss) excluding Insurance (Non-GAAP)	\$	1.4	\$	1.24	\$	6.0	\$	5.51
Non-operating benefit (cost) income (pre-tax) (GAAP)		0.4		0.33		0.4		0.35
Tax effect on non-operating benefit (cost) income		(0.1)		(0.07)		(0.1)		(0.07)
Less: Non-operating benefit (cost) income (net of tax)		0.3		0.26		0.3		0.28
Gains (losses) on purchases and sales of business interests (pre-tax)		—		_		(0.1)		(0.05)
Tax effect on gains (losses) on purchases and sales of business interests		_		0.01		_		
Less: Gains (losses) on purchases and sales of business interests (net of tax)		—		0.01		(0.1)		(0.05)
Gains (losses) on retained and sold ownership interests and other equity securities (pre-tax)		0.6		0.58		5.9		5.39
Tax effect on gains (losses) on retained and sold ownership interests and other equity securities		_				_		
Less: Gains (losses) on retained and sold ownership interests and other equity securities (net of tax)		0.6		0.57		5.9		5.39
Restructuring & other (pre-tax)		(0.2)		(0.20)		(0.2)		(0.14)
Tax effect on restructuring & other		_		0.04		_		0.03
Less: Restructuring & other (net of tax)		(0.2)		(0.16)		(0.1)		(0.11)
Separation costs (pre-tax)		(0.4)		(0.32)		(0.2)		(0.19)
Tax effect on separation costs		0.1		0.05		(0.1)		(0.05)
Less: Separation costs (net of tax)		(0.3)		(0.27)		(0.3)		(0.24)
Less: Excise tax and accretion of preferred share redemption		_				_		(0.03)
Adjusted earnings (loss) (Non-GAAP)	\$	0.9	\$	0.82	\$	0.3	\$	0.27
Less: Renewable Energy and Power earnings (loss) (net of tax)		(0.1)		(0.09)		(0.4)		(0.38)
Less: Separation adjustments(a)		_		(0.01)				0.01
GE Aerospace adjusted earnings (loss) (Non-GAAP)	\$	1.0	\$	0.92	\$	0.7	\$	0.63

* Non-GAAP Financial Measure

(a) Adjustments reflect the retained allocation of certain Corporate balances, the reclassification of GE Vernova to discontinued operations assuming the GE Vernova separation, the gross-up of intercompany positions and other presentation changes. Amounts are unaudited and represent our current estimates.

Earnings-per-share amounts are computed independently. As a result, the sum of per-share amounts may not equal the total.

The service cost for our pension and other benefit plans are included in Adjusted earnings*, which represents the ongoing cost of providing pension benefits to our employees. The components of non-operating benefit costs are mainly driven by capital allocation decisions and market performance. We believe the retained costs in Adjusted earnings* provides management and investors a useful measure to evaluate the performance of the total company and increases period-to-period comparability.



Free cash flows (FCF)

FREE CASH FLOWS (FCF) (NON-GAAP) (In billions)	Q1'24	Q1'23	V\$
CFOA (GAAP)	\$ 1.0 \$	0.2 \$	0.9
Less: Insurance CFOA	0.1	_	
CFOA excluding Insurance (Non-GAAP)	\$ 0.9 \$	0.1 \$	0.8
Add: gross additions to property, plant and equipment and internal-use software	(0.4)	(0.3)	
Less: separation cash expenditures	(0.2)	(0.2)	
Less: Corporate restructuring cash expenditures	(0.1)	—	
Less: taxes related to business sales	_	—	
Free cash flows (Non-GAAP)	\$ 0.9 \$	0.1 \$	0.7
Less Renewable Energy and Power FCF (Non-GAAP)	(0.7)	(0.7)	
Less: Separation adjustments(a)	(0.1)	—	
GE Aerospace free cash flows (Non-GAAP)	\$ 1.7 \$	0.8 \$	0.8

* Non-GAAP Financial Measure

(a) Adjustments reflect the retained allocation of certain Corporate balances, the reclassification of GE Vernova to discontinued operations assuming the GE Vernova separation, the gross-up of intercompany positions and other presentation changes. Amounts are unaudited and represent our current estimates.



- Upcoming calendar

Annual Shareholders Meeting

2Q'24 Earnings

3Q'24 Earnings

May 7, 2024

July 23, 2024

October 22, 2024